IT Project Manager role moving on @ Saipem

Alessandro Tintori, *ICT Project Management Manager*

October 9th, 2013

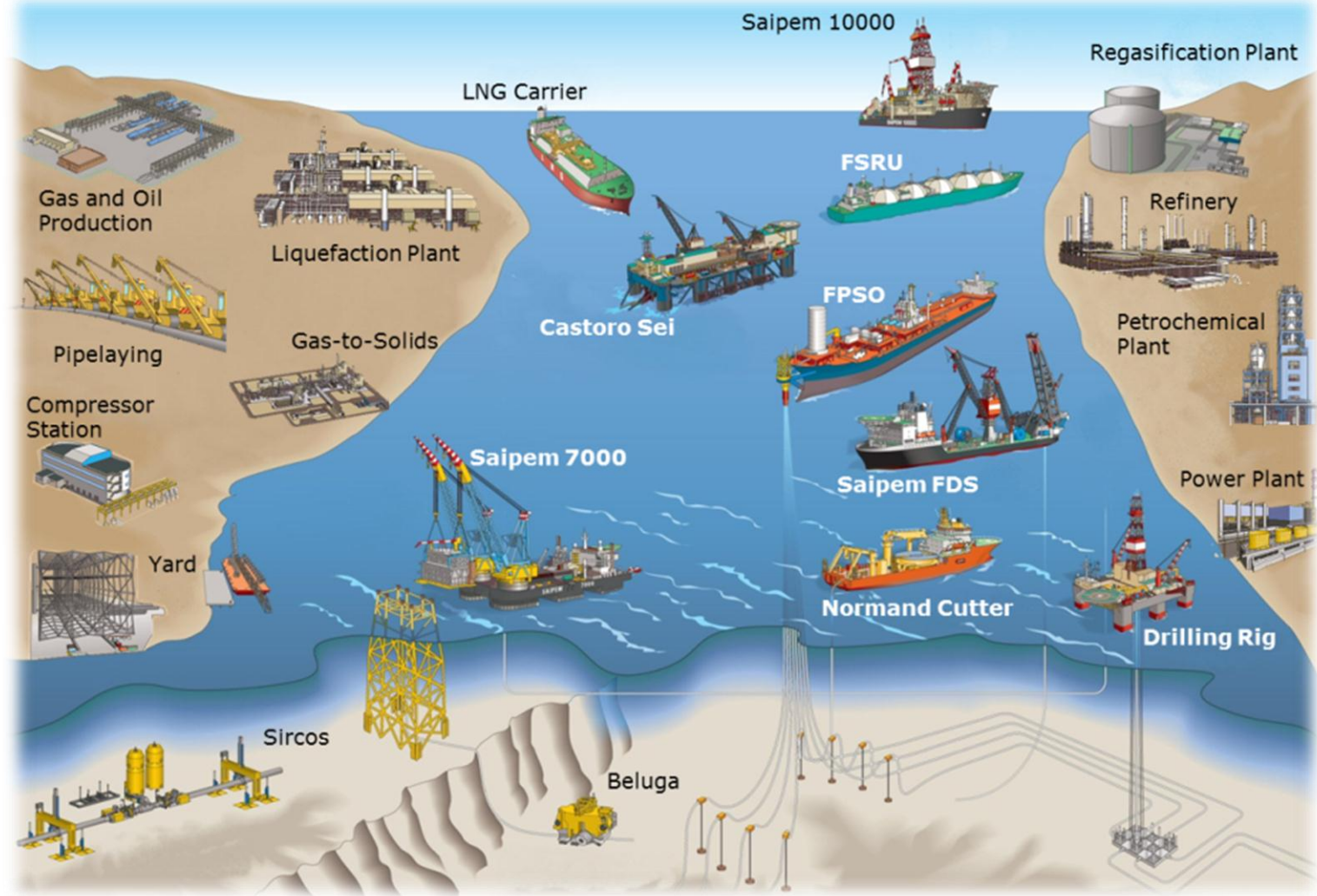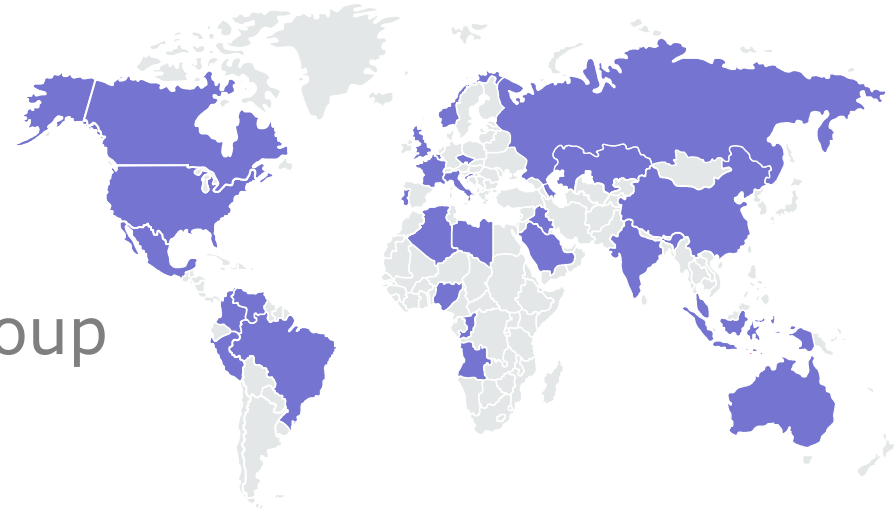- **Saipem at a glance**

- IT Project Manager role and capabilities

- Project Management capabilities applied to Information Management

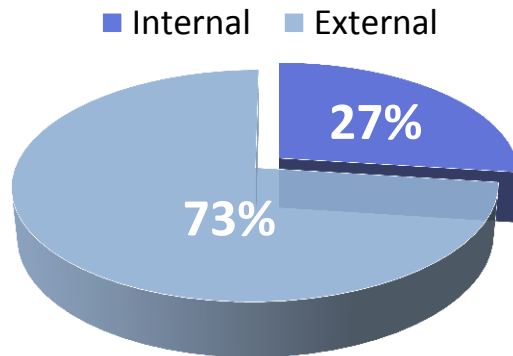# Some Saipem features: Business Lines & Assets
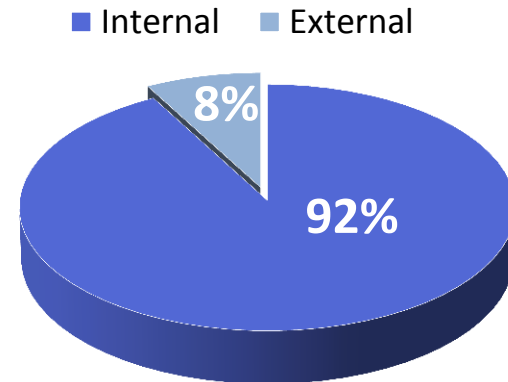
IT Function: headcount and distribution

IT Population at Saipem Group
0,9%

Saipem S.p.a - IT Resources breakdown

■ Internal ■ External

27%

73%

Saipem Subs - IT Resources breakdown

■ Internal ■ External

8%

92%

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Agenda

- Saipem at a glance

- IT Project Manager role and capabilities

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  Information Management

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Saipem IT New Roles and competences (1/3)

Saipem IT New Roles and competences (2/3)

Periodical IT Project Management **meeting**

2012, 2013, ...

- **9 sessions**
- About **30 attendees**
- Mastered by a **professional** trainer

2011

PM IT training course in collaboration with Eni Corporate University

2010

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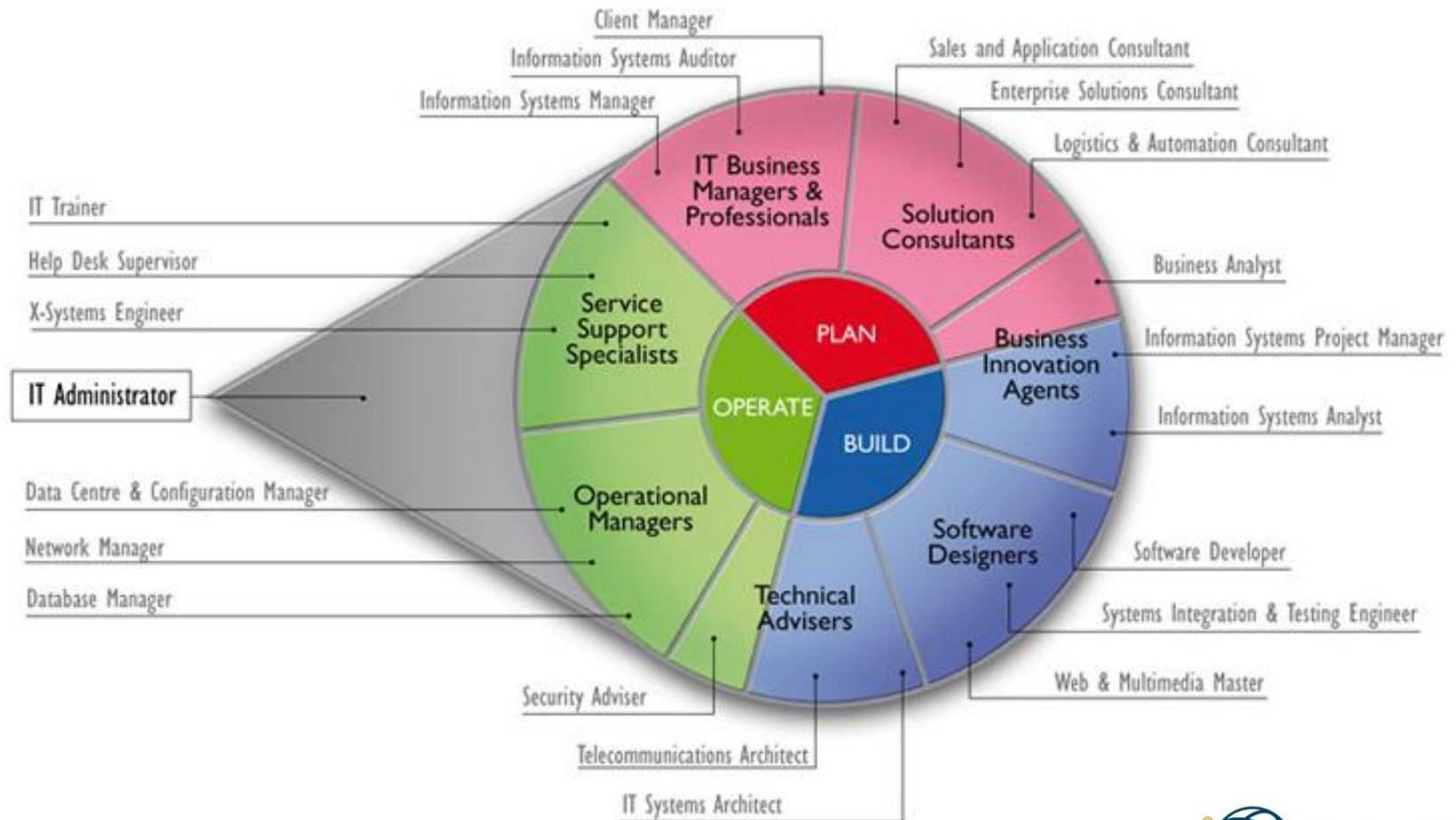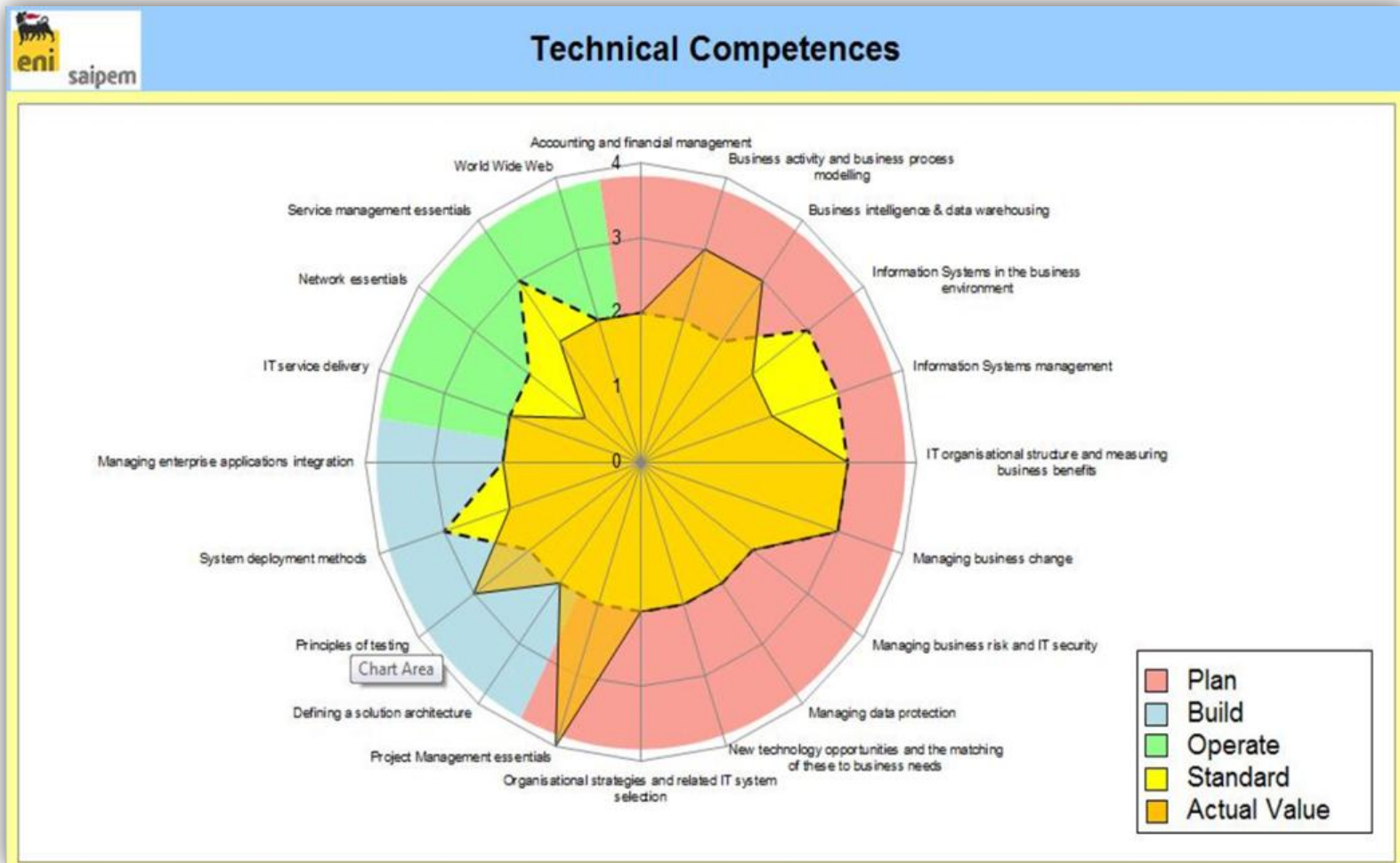# Agenda

- Saipem at a glance

- IT Project Manager role and capabilities

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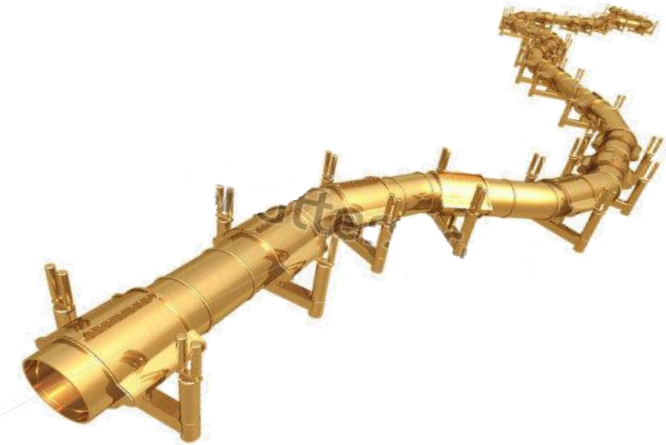# Information Management value for business projects

- The importance to have a good and **reliable information flows** could be exemplified as follow:

Bad information flow

- **Poor quality, lost and lack of information**

Good information flow

- **Integrated, consistent and traced information**

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Information Manager includes Project Manager capabilities

2000

Installations
Bug Fixing

Project IT Coordinator as an on-demand services provider

Installations
Bug Fixing **Support Bids**

Participate to prj Task force

New solution design & implementation

Project IT Coordinator as an IT Project Manager

2013

Installations
Bug Fixing Support Bids
Participate to prj Task force
New solution design & implementation

New Strategies Definition

Client Relationship

Data Quality Checks for handover

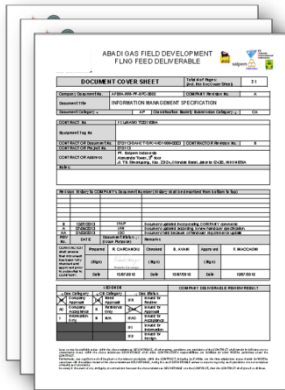Project IT Coordinator as Information Manager

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Saipem Information Management Framework

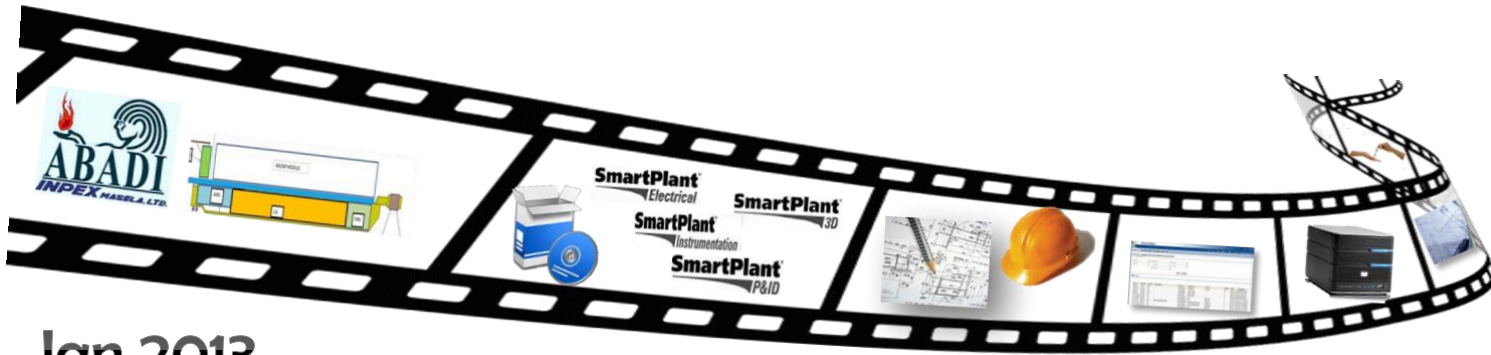- In 2013 IT implements the IM Framework to:
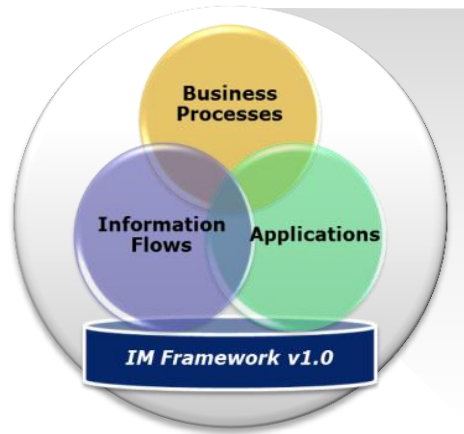
+ Data Quality Procedures

- **Ensure the capture** of entire **business needs** starting from early phases of operating projects

- **Improve** speed and effectiveness in **responding** to specific **Clients' requests**

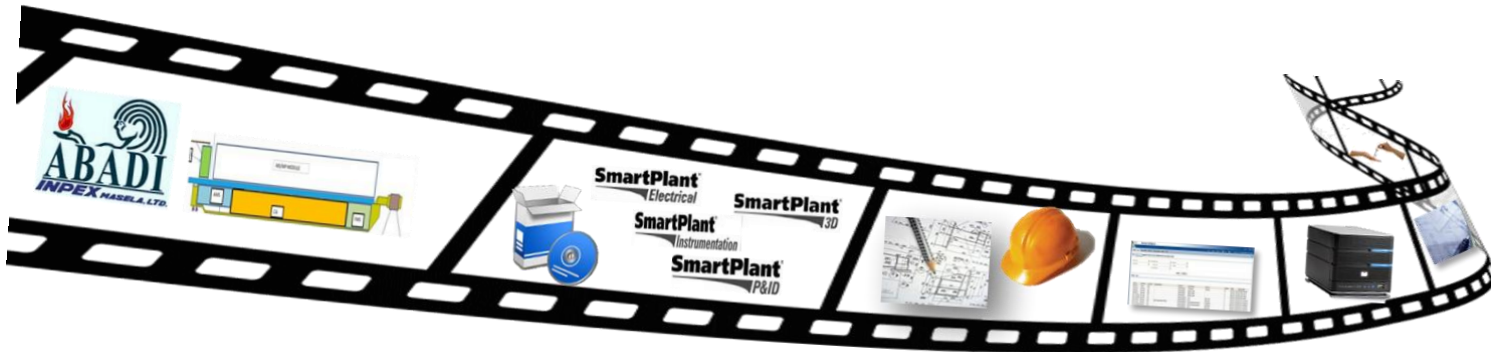- **Ensure** the **most suitable** and guided **adoption** of **available applications**

Jan 2013
project award

- Analyse client requirements related to IT aspects (i.e.tool to be used, timing, handover specifications, quality checks, ect)
- Define project plan
- Mobilize providers (internal application maintenance or external vendors)
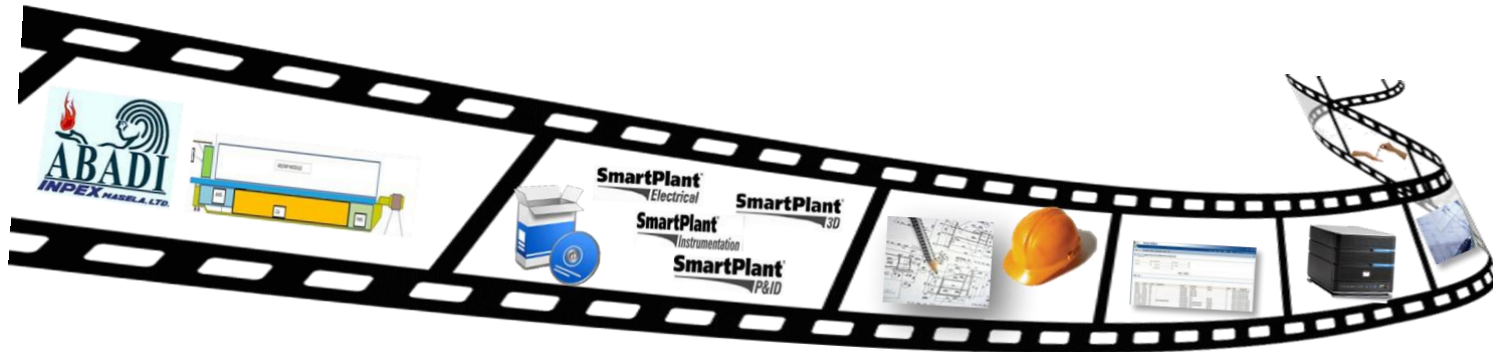
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March 2013
Project set up

- Prepare IT documents
- Prepare tools and environments
- Execute kick off with stakeholders (business, internal application maintenance teams and external vendors)

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IM support during Execution Project: successful case

April 2013
Project execution

- Apply data quality procedures
- Manage requirements' changes both from Clients and internal stakeholders
- Coordinate internal application maintenance teams and external vendors
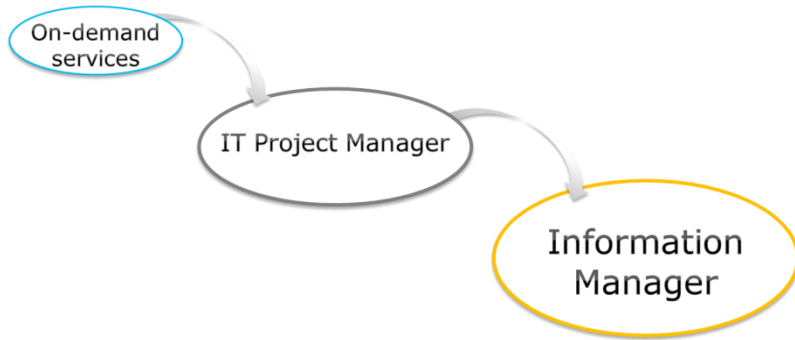
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Jan 2014
Handover

- Execute the final quality checks in terms of information consistency, integrity and traceability
- Assure information handover with clients as per requirements
- Enhance standard handover approach considering lessons learned

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Value provided by IT Information Manager

- The evolution of IT Role to support business and the initiatives carried out is providing value to the all «System»

	Business	Client	ICT
PM Capabilities	IT as business partner	IT items governance	IT employees satisfaction
IM Framework	Strategic decisions support	Brand reputation improvement	Clear picture of tools map
Procedures	Hand-over timing predictability	Data quality assurance	Standard approach

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Thanks

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